



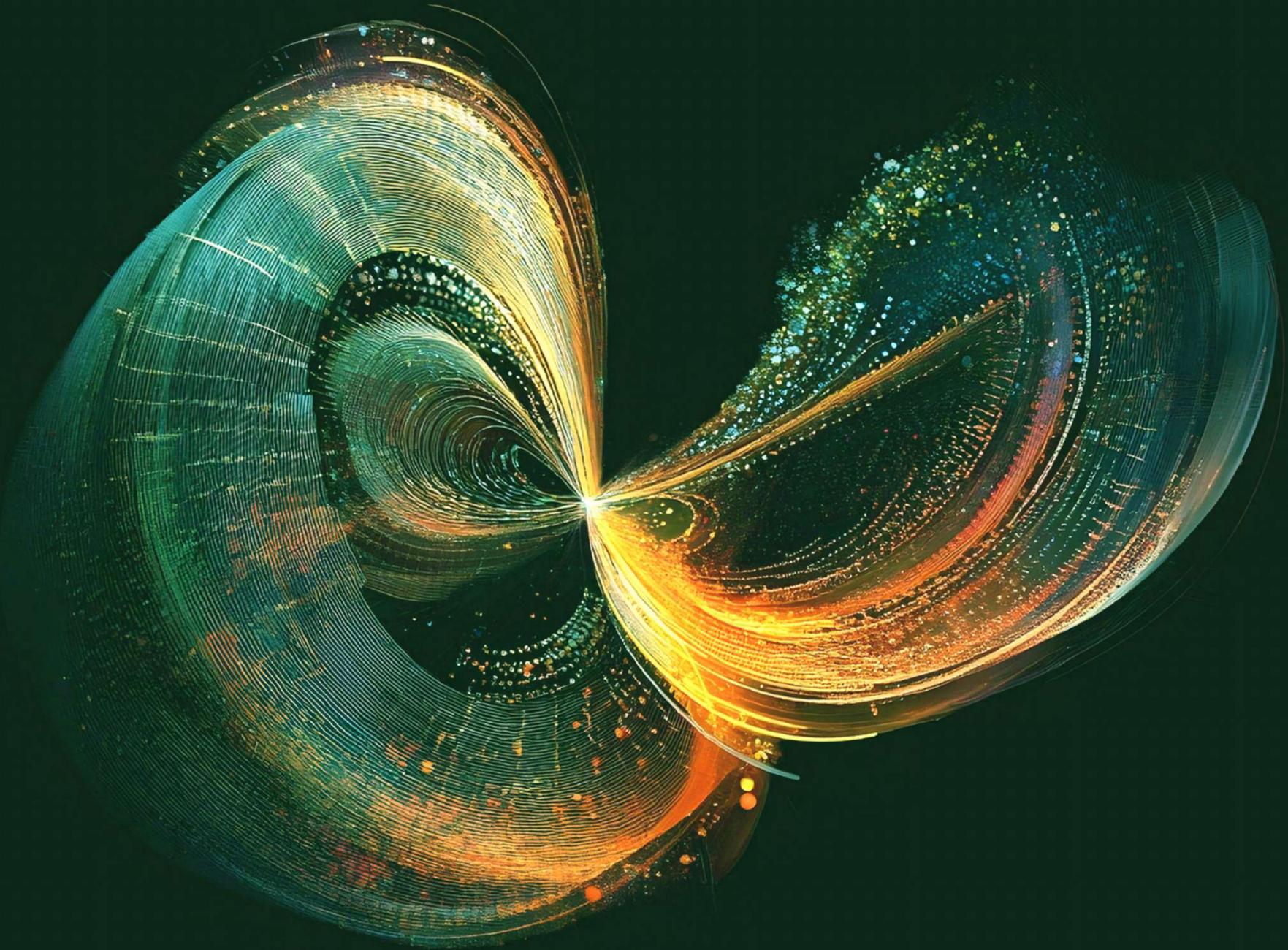
ANNUAL MEDIA CONFERENCE 2026

TRANSFORMATION IN MOTION

SECURING HIGH-IMPACT INVESTMENT FOR AN INCLUSIVE ECONOMY

ANNOUNCEMENT OF
MALAYSIA'S INVESTMENT PERFORMANCE
IN THE MANUFACTURING, SERVICES
AND PRIMARY SECTORS FOR **2025**

6 March 2026 (Friday) | 10.15 am | MIDA Sentral



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TRANSFORMATION IN MOTION

SECURING HIGH-IMPACT INVESTMENT FOR AN INCLUSIVE ECONOMY



PROTON
INSPIRING CONNECTIONS



TRANSFORMATION IN MOTION

SECURING HIGH-IMPACT INVESTMENT FOR AN INCLUSIVE ECONOMY



INVESTMENTS
RM170.9 million



MANPOWER
Additional : 82
100% Malaysians



**MANAGERIAL, TECHNICAL &
SUPERVISORY (MTS)**
29%
(Additional manpower)

Salary Range:
RM3,000 – < RM5,000 : 18.3%
RM5,000 – < RM10,000 : 0.98%
RM10,000 & above : 1.26%



LOCATION
Kota Bharu
Kelantan



**LIFE SCIENCES &
MEDICAL TECHNOLOGY**
Product/Services:
Prefilled Syringes, Cartridges,
Small Volume Parenterals



ULTIMATE SOURCE
Malaysia



AIN MEDICARE®

AIN MEDICARE SDN. BHD.

Ain Medicare Sdn. Bhd. is advancing Malaysia's pharmaceutical manufacturing capabilities through a RM170.9 million investment in Kota Bharu, Kelantan, with a strategic focus on prefilled syringes, cartridges, and small volume parenteral products. This project leverages the company's core expertise in aseptic processing and small-volume liquid filling, strengthening Malaysia's position in the global precision pharmaceuticals market and advancing the objectives of the New Industrial Master Plan 2030.

Headquartered in Kelantan, Ain Medicare demonstrates that high-value industrial excellence can flourish beyond major urban centres, contributing to Malaysia's vision of inclusive, distributed economic growth.

The project creates 82 additional high-value jobs, 100% filled by Malaysians, with 29% in Managerial, Technical, and Supervisory roles (additional manpower). 18.3% of employees earn between RM3,000 and RM5,000 monthly, 0.98% between RM5,000 and RM10,000, and 1.26% above RM10,000, reflecting the technical expertise and high-value career pathways this investment brings to Kelantan.

Ain Medicare strengthens Malaysia's pharmaceutical ecosystem, reduces reliance on imports, and underscores the nation's capability to produce sophisticated, high-value medical products.



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TRANSFORMATION IN MOTION

SECURING HIGH-IMPACT INVESTMENT FOR AN INCLUSIVE ECONOMY



INVESTMENTS
RM300 million



MANPOWER
Total : Over 200
100% Malaysians



**MANAGERIAL, TECHNICAL &
SUPERVISORY (MTS)**
100%



LOCATION
Free Commercial Zone KLIA



**LOGISTICS
SERVICES**
Product/Services:
International Express
Courier Services



ULTIMATE SOURCE
Germany



DHL EXPRESS (MALAYSIA) SDN. BHD.

DHL Express (Malaysia) Sdn. Bhd. is reinforcing its global leadership in international logistics through a RM300 million investment to establish the Kuala Lumpur Gateway at the Free Commercial Zone, KLIA — one of the most advanced logistics facilities in Southeast Asia. The facility features a fully automated sorting system capable of processing up to 10,000 shipments per hour, setting a new regional benchmark in operational efficiency and technology-driven logistics.

By integrating AI-driven routing and green logistics practices, the facility strengthens Malaysia's domestic e-commerce ecosystem and fosters high-value technological collaboration. The Kuala Lumpur Gateway serves as a critical anchor for the ASEAN gateway, ensuring Malaysia remains a preferred destination for global trade and seamless cross-border connectivity, supporting the nation's ambitions under the New Industrial Master Plan 2030.

A workforce of over 200 employees, 100% Malaysians, with an exceptional MTS ratio of 100%, powers the Gateway's operations — a professional framework built entirely on high-value roles overseeing sophisticated automation, robotics, and advanced data analytics.

DHL Express is advancing technology-driven operations, promoting skills transfer, and strengthening Malaysia's position as a globally competitive ASEAN logistics and e-commerce gateway.



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TRANSFORMATION IN MOTION

SECURING HIGH-IMPACT INVESTMENT FOR AN INCLUSIVE ECONOMY



INVESTMENTS
RM47 million



MANPOWER
Total : 50
88% Malaysians
12% Foreigner



**MANAGERIAL, TECHNICAL &
SUPERVISORY (MTS)**
31%

Salary Range:
RM3,000 – < RM5,000 : 14%
RM5,000 – < RM10,000 : 10%
RM10,000 & above : 5%



LOCATION
Kota Samarahan
Sarawak



**BUILDING TECHNOLOGY &
LIFESTYLE**
Product/Services:
UHPC, UHPC Premix/Drymix,
IBS Precast Components



ULTIMATE SOURCE
Malaysia



DURA TECHNOLOGY (SARAWAK) SDN. BHD.

Dura Technology (Sarawak) Sdn. Bhd. is advancing Malaysia's construction industry through a RM47 million investment in Ultra-High Performance Concrete (UHPC) and Industrialised Building System (IBS) components in Kota Samarahan Industrial Estate, Sarawak. The facility produces UHPC premix, drymix, and precast IBS elements including tie beams, rafters, columns, beams, and slabs, strengthening the regional construction supply chain and introducing higher value-added, efficient construction practices to East Malaysia.

The investment supports a transition from conventional, labour-intensive methods to advanced IBS manufacturing, improving productivity, quality, and industrial capability. The facility incorporates modern plant layouts, standardised production processes, and readiness for digital design, automation, and Industry 4.0 integration, positioning it for long-term efficiency and future technological upgrades.

A workforce of 50 employees, 88% Malaysians, powers Dura Technology's operations, with 31% in Managerial, Technical, and Supervisory roles. 14% of employees earn between RM3,000 and RM5,000 monthly, 10% between RM5,000 and RM10,000, and 5% above RM10,000, reflecting the project's emphasis on technical expertise and high-value skill sets.

Dura Technology is advancing sustainable, inclusive, and resilient construction, strengthening East Malaysia's industrial capacity and supporting national sustainability goals.



TRANSFORMATION IN MOTION

SECURING HIGH-IMPACT INVESTMENT FOR AN INCLUSIVE ECONOMY



INVESTMENTS
RM24 million



MANPOWER
Total : 40
90% Malaysians
10% Foreigner



**MANAGERIAL, TECHNICAL &
SUPERVISORY (MTS)**
62.5%

Salary Range:
RM3,000 - < RM5,000 : 15 (38%)
RM5,000 - < RM10,000 : 6 (15%)
RM10,000 & Above : 4 (10%)



LOCATION
Senai
Johor



**LIFE SCIENCES &
MEDICAL TECHNOLOGY**
Product/Services:
Vaginal Speculum, Retractors,
Yankauer Suction, PU Feeding Tube



ULTIMATE SOURCE
Hong Kong SAR, China



FUSHAN
富善医疗

FUSHAN MEDICAL APPLIANCES (MALAYSIA) SDN. BHD.

Fushan Medical Appliances (Malaysia) Sdn. Bhd. is advancing Malaysia's healthcare manufacturing ecosystem through an investment of RM24 million in Taman Teknologi Johor, Senai. The company produces precision medical consumables including vaginal speculums, retractors, Yankauer suction devices, and PU feeding tubes, supporting routine diagnostic procedures, surgical interventions, and day-to-day healthcare delivery across hospitals and medical facilities.

The project strengthens the medical devices supply chain under the New Industrial Master Plan 2030 by focusing on high-value consumables and precision-based manufacturing. By localising the production of these essential components, Fushan Medical Appliances reinforces the resilience of Malaysia's healthcare infrastructure and fosters technological collaboration within the high-growth medical technology sector.

A workforce of 40 employees, 90% Malaysians, powers Fushan's operations, with 62.5% in Managerial, Technical, and Supervisory roles reflecting the high degree of technical proficiency and regulatory expertise required for medical-grade manufacturing. 38% of employees earn between RM3,000 and RM5,000 monthly, 15% between RM5,000 and RM10,000, and 10% above RM10,000.

Fushan Medical Appliances is enhancing industrial capability, nurturing skilled talent, and supporting Malaysia's healthcare ecosystem through precision manufacturing and high-quality medical consumables.



TRANSFORMATION IN MOTION

SECURING HIGH-IMPACT INVESTMENT FOR AN INCLUSIVE ECONOMY



INVESTMENTS
RM260 million



MANPOWER
Additional : 920
Total : 2,724
100% Malaysians



**MANAGERIAL, TECHNICAL &
SUPERVISORY (MTS)**
73%



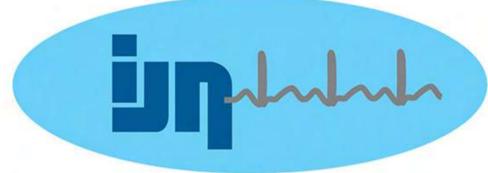
LOCATION
Kuala Lumpur



**HEALTHCARE, EDUCATION &
HOSPITALITY**
Product/Services:
Private Hospital



ULTIMATE SOURCE
Malaysia



INSTITUT JANTUNG NEGARA
National Heart Institute

INSTITUT JANTUNG NEGARA SDN. BHD.

Institut Jantung Negara (IJN) is elevating Malaysia's medical excellence through a RM260 million strategic expansion and modernisation of the nation's premier cardiovascular centre in Kuala Lumpur, integrating new specialised clinics, state-of-the-art equipment and technology, enhanced IT infrastructure, and upgraded facilities to meet growing domestic and international demand.

Beyond clinical operations, IJN advances innovation through industry-sponsored research, strategic partnerships with universities, and collaboration with SME vendors and healthcare suppliers. The institution has trained 2,026 local and 304 foreign doctors, while its outreach programmes have delivered free health screenings to 61,634 Malaysians across 188 locations, integrating preventive care into the national health fabric.

The strategic expansion, investment and modernisation creates 920 additional high-value jobs, bringing the total workforce to 2,724, 100% Malaysians, with 73% in Managerial, Technical, and Supervisory roles. This talent composition supported a 23% growth in international patient revenue in 2025, demonstrating the direct impact of specialised local expertise on Malaysia's competitiveness in medical tourism.

IJN is cultivating talent, advancing specialised healthcare, and delivering meaningful impact to communities, the workforce, and the nation.



TRANSFORMATION IN MOTION

SECURING HIGH-IMPACT INVESTMENT FOR AN INCLUSIVE ECONOMY



INVESTMENTS
RM1.2 billion



MANPOWER
Total : More than 1,200
86% Malaysians
14% Foreigner



**MANAGERIAL, TECHNICAL &
SUPERVISORY (MTS)**
54%



LOCATION
UMW High Value Manufacturing Park
Serendah, Selangor



**ELECTRICAL &
ELECTRONICS**
Product/Services:
Lithium-ion Battery Manufacturing

LINERGY

LINERGY POWER SDN. BHD.

Linery Power Sdn. Bhd. is shaping Malaysia's future in the energy storage ecosystem through a strategic investment of RM1.2 billion. The company is developing a smart manufacturing facility for the production of advanced lithium-ion batteries within the UMW High Value Manufacturing Park, Serendah, Selangor — designed to integrate high-level automation and digitalisation, producing high-quality and efficient battery solutions that support electric vehicles, renewable energy, and the broader energy storage sector.

The company strengthens its leadership in advanced battery production through smart manufacturing practices and the adoption of cutting-edge technology. These capabilities support higher performance, improved energy efficiency, and Malaysia's transition towards a low-carbon economy.

As of December 2025, a workforce of more than 1,200, with 86% Malaysians, powers Linergy Power's growth, with over half (54%) occupying Managerial, Technical, and Supervisory roles. Looking ahead, future expansion phases projected at RM6 billion are expected to create 8,000 additional job opportunities, further contributing significantly to the state and national economy.

The project aligns with Malaysia's National Investment Aspirations and the New Industrial Master Plan 2030 by emphasising value-added manufacturing, advanced technology adoption, and skilled job creation.

Linery Power is building more than batteries. It is building expertise, capability, and Malaysia's position as a regional leader in next-generation energy technology.



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TRANSFORMATION IN MOTION

SECURING HIGH-IMPACT INVESTMENT FOR AN INCLUSIVE ECONOMY



INVESTMENTS
RM57.75 million



MANPOWER
Existing : 145
Additional : 30
Total : 175
81% Malaysians
19% Foreigner



**MANAGERIAL, TECHNICAL &
SUPERVISORY (MTS)**
30%



LOCATION
Sendayan Techvalley
Negeri Sembilan



**TRANSPORTATION
TECHNOLOGY**
Product/Services:
Aerospace Nuts, Bolts,
Engine Components



ULTIMATE SOURCE
Taiwan



MY NAFCO PRECISION SDN. BHD.

My Nafco Precision Sdn. Bhd. is strengthening Malaysia's aerospace ecosystem through a RM57.75 million investment to establish the nation's sole manufacturing capability for aerospace-grade fasteners and engine components. Located in Sendayan Techvalley, Negeri Sembilan, the facility features advanced manufacturing spaces designed for high-precision production, supplying to the world's leading aircraft engine manufacturers including GE Aerospace and Safran.

The plant incorporates high-complexity manufacturing processes and advanced Industry 4.0 technologies, including AI-driven process controls, automated production lines, and robotic integration. These innovations ensure compliance with stringent global certifications including AS9100 and NADCAP, while advancing the objectives of the National Industrial Master Plan 2030.

My Nafco's growth is driven by a workforce of 175 employees, 81% Malaysians — comprising 145 existing and 30 additional employees — with 30% in Managerial, Technical, and Supervisory roles. Through strategic partnerships with local academic institutions, the company actively supports workforce development and talent localisation.

My Nafco Precision is building more than components. It is building expertise, capability, and Malaysia's reputation in the global aerospace supply chain.



TRANSFORMATION IN MOTION

SECURING HIGH-IMPACT INVESTMENT FOR AN INCLUSIVE ECONOMY



INVESTMENTS
RM340 million



MANPOWER
Total : 143
86% Malaysians
14% Foreigner



**MANAGERIAL, TECHNICAL &
SUPERVISORY (MTS)**
53%

Salary Range:
RM3,000 – < RM5,000 : 44%
RM5,000 – < RM10,000 : 10%
RM10,000 & above : 2%



LOCATION
Kulim
Kedah



**BUILDING TECHNOLOGY &
LIFESTYLE**
Product/Services:
Glass Wool Insulation Products



ULTIMATE SOURCE
Malaysia



NETZERO TECHNOLOGY SDN. BHD.

NetZero Technology Sdn. Bhd. is advancing Malaysia's green manufacturing future through a RM340 million investment in a glass wool insulation manufacturing plant in Kulim East Industrial Park, Kedah. The facility produces eco-friendly glass wool products under the Ecowool brand, including batts, boards, blankets, and ceiling panels, strategically positioned to support domestic supply chains and Malaysia's transition to a low-carbon economy.

The plant integrates advanced pollution control systems, renewable energy, energy-efficient production processes, and locally sourced recycled raw materials, contributing directly to reducing carbon emissions and advancing Malaysia's net-zero ambitions. Through structured vendor development and technology collaboration with local partners, NetZero Technology strengthens Malaysia's green technology supply chain and generates positive spillover effects across the construction, recycling, and SME ecosystems through circular economy practices.

A workforce of 143 employees, 86% Malaysians, powers NetZero's operations, with 53% in Managerial, Technical, and Supervisory roles. 44% of employees earn between RM3,000 and RM5,000 monthly, 10% between RM5,000 and RM10,000, and 2% above RM10,000, reflecting a strong focus on technical expertise and supervisory excellence.

NetZero Technology is advancing circular economy practices, high-value green manufacturing, and a skilled workforce that strengthens Malaysia's sustainable industrial ecosystem.



TRANSFORMATION IN MOTION

SECURING HIGH-IMPACT INVESTMENT FOR AN INCLUSIVE ECONOMY



MANPOWER
Total : 182
98% Malaysians
2% Foreigner



**MANAGERIAL, TECHNICAL &
SUPERVISORY (MTS)**
98%



LOCATION
Pengerang
Johor Darul Ta'zim



**CHEMICALS & ADVANCED
MATERIALS**
Product/Services:
Sustainable Aviation Fuel (SAF),
Hydrogenated Vegetable Oil (HVO),
Bio-naphtha and Bio-LPG



ULTIMATE SOURCE
Italy
Japan



**PENGERANG
BIOREFINERY**

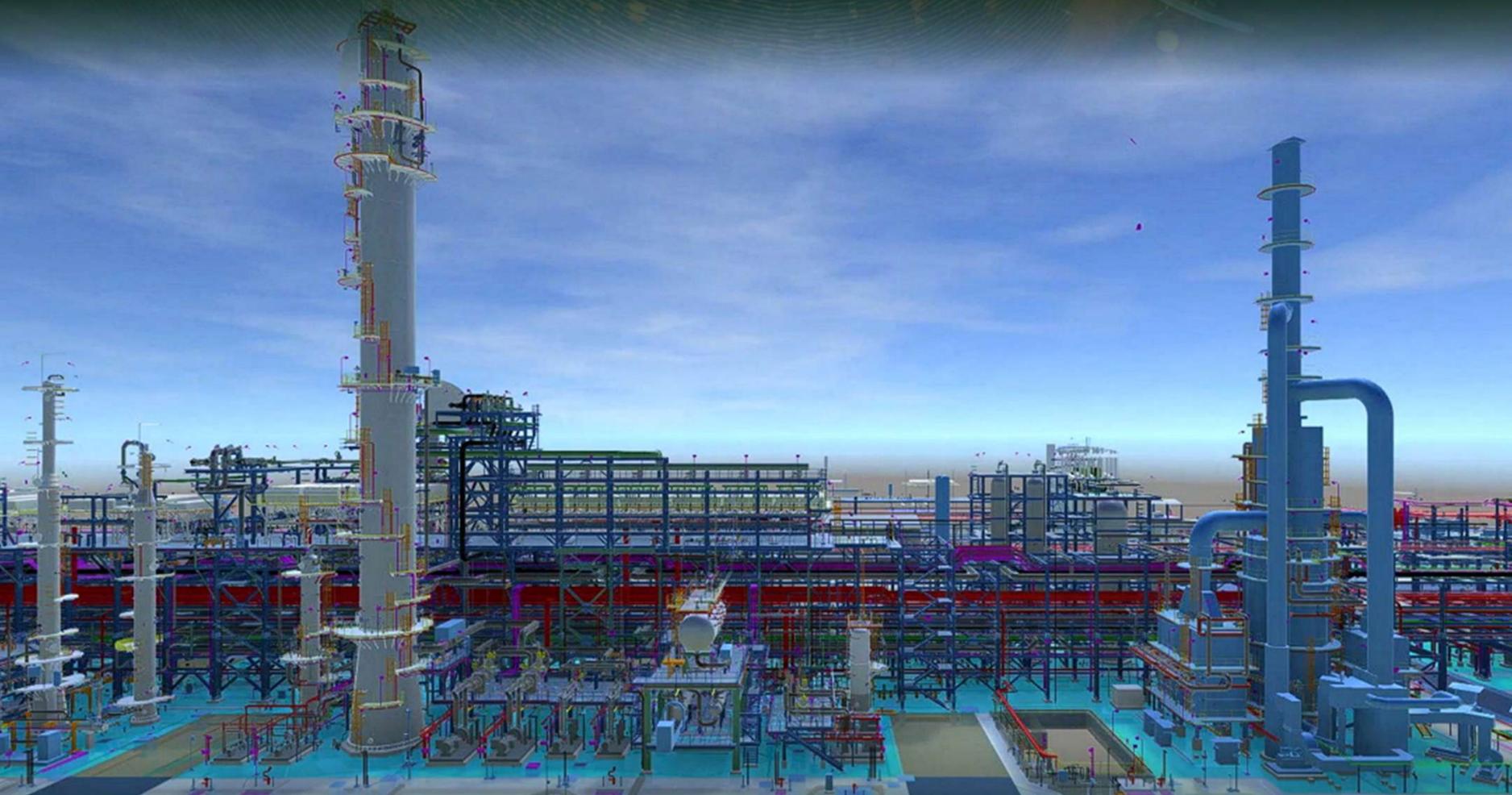
PENGERANG BIOREFINERY SDN. BHD.

Pengerang Biorefinery Sdn. Bhd. is advancing Malaysia's green energy future through a strategic joint venture between PETRONAS Mobility Lestari Sdn. Bhd. (42.5%), Enilive S.p.A., Italy (42.5%), and Euglena Sustainability Investment Limited, Japan (15%). Located at the Pengerang Integrated Complex, Johor, the facility will produce Sustainable Aviation Fuel (SAF), Hydrogenated Vegetable Oil (HVO), bio-naphtha, and bio-LPG, anchoring Malaysia's position as a regional hub for sophisticated bio-refining and decarbonisation solutions.

Operations, expected to commence in 2028, will foster technological collaboration and generate strong spillover effects through local sourcing of feedstocks, utilities, logistics, and maintenance services, deepening Malaysia's integration into the global green energy value chain.

A workforce of 182 employees, 98% Malaysians, powers Pengerang Biorefinery's operations, with an exceptional MTS ratio of 98% — reflecting the highly specialised technical and supervisory expertise required for world-class bio-refining processes.

Pengerang Biorefinery is advancing green growth, high-skill talent development, and Malaysia's leadership in sustainable energy and decarbonisation.



TRANSFORMATION IN MOTION

SECURING HIGH-IMPACT INVESTMENT FOR AN INCLUSIVE ECONOMY



INVESTMENTS
RM1.29 billion



MANPOWER
Total : Over 7,000
98.8% Malaysians
1.2% Foreign



**MANAGERIAL, TECHNICAL &
SUPERVISORY (MTS)**
49.7%



LOCATION
Tanjong Malim
Perak Darul Ridzuan



**TRANSPORTATION
TECHNOLOGY**
Product/Services:
Electrified Vehicles (xEVs),
Passenger Cars, Transmissions,
Casting and Metal Parts



ULTIMATE SOURCE
Malaysia (50.1%)
The People's Republic of
China (49.9%)



PROTON
INSPIRING CONNECTIONS

PERUSAHAAN OTOMOBIL NASIONAL SDN. BHD. & PROTON TANJONG MALIM SDN. BHD. (PROTON)

Perusahaan Otomobil Nasional Sdn. Bhd. (PROTON) is advancing Malaysia's automotive future through a RM1.29 billion investment to expand its manufacturing complex in Tanjung Malim, Perak. The project enhances production capabilities for electrified vehicles (xEVs) and their components, including transmission, casting, and metal stamping parts, alongside expanded capacity for passenger cars and multi-purpose vehicles. As a cornerstone of the Automotive High-Tech Valley (AHTV), this investment positions Malaysia's automotive sector at the forefront of the transition to electric mobility.

Through its Vendor Development Programme, long-term procurement partnerships, and technology transfer initiatives, PROTON reinforces the local automotive ecosystem. In 2025, PROTON formalised four joint ventures and two technical agreements between local and overseas vendors — spanning Advanced Driver Assistance Systems, braking systems, headlamp assembly, HVAC systems, and interior components — accelerating the localisation of high-tech components and bringing cutting-edge technologies to Malaysia's automotive industry.

Strategic talent development further strengthens this ecosystem. The PROTON Institute (ADTEC Melaka) delivers industry-relevant technical training in automotive manufacturing, electrified vehicle technologies, and Industry 4.0 practices — recording a graduate employability rate of 95.5%.

A total workforce of over 7,000, with 98.8% Malaysians and 49.7% in Managerial, Technical, and Supervisory roles, reflects PROTON's strong commitment to high-value, skills-intensive employment.

PROTON is building more than vehicles. It is building a cleaner, future-ready mobility ecosystem where Malaysians are at the heart of a globally competitive automotive future.



TRANSFORMATION IN MOTION

SECURING HIGH-IMPACT INVESTMENT FOR AN INCLUSIVE ECONOMY



INVESTMENTS
RM1.3 billion



MANPOWER
Existing : 1,580
Additional : 3,000
72% Malaysians
28% Foreigner



**MANAGERIAL, TECHNICAL &
SUPERVISORY (MTS)**
30%

Salary Range:
RM3,000 - < RM5,000 : 478 (12%)
RM10,000 & Above : 64 (1%)



LOCATION
Hutan Melintang
Perak



**FOOD TECHNOLOGY &
RESOURCE BASED INDUSTRIES**
Product/Services:
Surimi, Soy, Chicken Meat-based
Products



ULTIMATE SOURCE
Malaysia



QL Foods Sdn. Bhd.
199401027422 (313104-W)

QL FOODS SDN. BHD.

QL Foods Sdn. Bhd., a wholly Malaysian-owned agro-food company, is advancing Malaysia's position in the sustainable food ecosystem through a strategic investment of RM1.3 billion over ten years. Located in Hutan Melintang, Perak, the company is expanding surimi-based production and diversifying into soy and chicken meat-based products for both domestic and international markets. Its project comprises 13 production facilities supported by sustainable infrastructure, including biomass energy systems, advanced wastewater treatment, and centralised cold storage — all designed to optimise logistics, enhance safety, and improve operational efficiency.

By leveraging Industry 4.0 technologies, QL Foods incorporates IoT sensors, AI-driven quality control, automated processing lines, and robotics, further enhanced by continuous research and development. This initiative adds significant value by transforming raw materials into high-quality halal-certified products, strengthening Malaysia's industrial base in food security and export competitiveness while anchoring a robust local supply chain.

A total workforce of 4,580 employees, 72% Malaysians — comprising 1,580 existing and 3,000 additional employees underpins QL Foods' growth, with 30% occupying Managerial, Technical, and Supervisory roles. 12% of employees earn between RM3,000 and RM5,000, while 64 senior specialists and engineers earn RM10,000 and above.

QL Foods is building more than food products. It is building a sustainable, high-tech agro-food legacy for the nation.



TRANSFORMATION IN MOTION

SECURING HIGH-IMPACT INVESTMENT FOR AN INCLUSIVE ECONOMY



INVESTMENTS
RM26.6 billion



MANPOWER
Total : More than 100



LOCATION
Pasir Gudang
Johor



**BUSINESS SERVICES AND
REGIONAL OPERATIONS**
Product/Services:
Data centre Infrastructure,
Hosting, and Processing



ULTIMATE SOURCE
Singapore

RACKS CENTRAL GROUP

Racks Central is driving a transformative expansion of Malaysia's digital infrastructure through an investment up to RM26.6 billion across a state-of-the-art data centre campus in Pasir Gudang, Johor, encompassing infrastructure development and capacity commitments with a targeted combined capacity of up to 510 megawatts. Designed to support AI-driven and high-density computing workloads and built to recognised sustainability standards, including the targeted integration of renewable energy, the facilities further reinforce Johor's position as a regional digital infrastructure hub.

The projects are anticipated to generate more than 100 positions for the local community, with the vast majority designated for Malaysian talent, reflecting the high-value, skilled employment that advanced digital infrastructure brings.

Racks Central is advancing Malaysia's digital infrastructure, fostering high-value talent, and positioning the nation as a competitive hub for regional data processing and AI-driven services.



TRANSFORMATION IN MOTION

SECURING HIGH-IMPACT INVESTMENT FOR AN INCLUSIVE ECONOMY



INVESTMENTS
RM336.8 million



MANPOWER
Existing : 300
80% above Malaysians
no more than 20% Foreigner



**MANAGERIAL, TECHNICAL &
SUPERVISORY (MTS)**
36%

Salary Range:
RM3,000 – < RM5,000 : 60%
RM5,000 – < RM10,000: 30%
RM10,000 & above : 10%



LOCATION
Pasir Gudang
Johor



**MACHINERY & METAL
TECHNOLOGY**
Product/Services:
'Superalloys Billet, Bar and Rod',
'Stainless Steel Alloys Billet, Bar and
Rod' dan 'Special Alloy Steel Billet,
Bar and Rod'



ULTIMATE SOURCE
Singapore

SINGDA

A LEADING SUPERALLOY SUPPLIER FROM SOUTHEAST ASIA

SINGDA SUPERALLOY (MALAYSIA) SDN. BHD.

Singda Superalloy (Malaysia) Sdn. Bhd., a Singapore-based high-tech company, is investing RM336.8 million to establish Southeast Asia's first superalloy manufacturing plant in Kawasan Perindustrian Tanjung Langsat, Pasir Gudang, Johor. The facility will produce 'Superalloys Billet, Bar and Rod', 'Stainless Steel Alloys Billet, Bar and Rod' dan 'Special Alloy Steel Billet, Bar and Rod' supporting strategic sectors including aerospace, automotive, oil and gas, and new energy. This investment strengthens Malaysia's industrial resilience and advances the objectives of the New Industrial Master Plan 2030 by enhancing economic complexity and high-value manufacturing capabilities.

A workforce of 300 employees, more than 80% Malaysians, with 36% in Managerial, Technical, and Supervisory roles, powers Singda's operations. 60% of employees earn between RM3,000 and RM5,000 monthly, 30% between RM5,000 and RM10,000, and 10% above RM10,000. The company is committed to developing local graduates as technical experts and sending management trainees for advanced training abroad, nurturing expertise in high-value materials engineering and integrating Malaysia into a globally competitive industrial ecosystem.

Singda Superalloy is building specialised expertise, industrial resilience, and Malaysia's reputation as a competitive hub for next-generation materials engineering.



TRANSFORMATION IN MOTION

SECURING HIGH-IMPACT INVESTMENT FOR AN INCLUSIVE ECONOMY



INVESTMENTS
RM350 million



MANPOWER
Total : 52
94% Malaysians



**MANAGERIAL, TECHNICAL &
SUPERVISORY (MTS)**
36%

Salary Range:
RM3,000 – < RM5,000 : 8%
RM5,000 – < RM10,000 : 2%
RM10,000 & above : 8%



LOCATION
Gebeng Industrial Park
Pahang



**CHEMICAL & ADVANCED
MATERIALS**
Product/Services:
Recycling of Spent Catalyst to
Recover Molybdcic Acid and
Vanadium Pentoxide



ULTIMATE SOURCE
Japan

TAIYO KOKO MALAYSIA SDN. BHD.

Taiyo Koko Malaysia Sdn. Bhd. is establishing Southeast Asia's first integrated Spent Catalyst Recovery Facility (SCaRF) at Gebeng Industrial Park, Pahang, with an investment of RM350 million. Scheduled to commence operations in early 2027, the facility will recycle spent catalysts from petroleum refineries to recover valuable metals including molybdcic acid and vanadium pentoxide, reducing waste, minimising environmental impact, and strengthening Malaysia's circular economy by extending material lifecycles and reducing reliance on finite natural resources.

By integrating proven Japanese recycling technologies, Taiyo Koko Malaysia enhances Malaysia's industrial capabilities in value-added processing and high-tech environmental solutions, while deepening the nation's integration into the global sustainable materials value chain.

A workforce of 52 employees, 94% Malaysians, powers Taiyo Koko's operations, with 36% in Managerial, Technical, and Supervisory roles. 8% of employees earn between RM3,000 and RM5,000 monthly, 2% between RM5,000 and RM10,000, and 8% above RM10,000, reflecting the high level of expertise required for advanced catalyst recovery and recycling operations.

Taiyo Koko Malaysia sets a benchmark for sustainable industrial practices, advancing circular economy principles, high-value environmental solutions, and Malaysia's leadership in green industrial transformation.



TRANSFORMATION IN MOTION

SECURING HIGH-IMPACT INVESTMENT FOR AN INCLUSIVE ECONOMY



INVESTMENTS
Nearly RM5 billion



MANPOWER
Total: 5,630
86% Malaysians



LOCATION
Pulau Pinang



**ELECTRICAL &
ELECTRONICS**
Product/Services:
Integrated Circuits

1. Wafer bumping
Workforce : 260
(Created as of 31 Dec)
Estimated New Jobs: 809
2. Advanced Packaging
(FOED/2.5D) / 2.5D
Workforce : 100
(Created as of 31 Dec)
Estimated New Jobs: 1,196
2. R&D Investment (Bump+C4 &
Advanced Packaging R&D)
Estimated : RM125 million
As of 31 Dec 2025 - RM145 million



ULTIMATE SOURCE
The People's Republic of China

TF AMD MICROELECTRONICS (PENANG) SDN. BHD.

TF AMD Microelectronics is shaping the future of semiconductors through a total investment of nearly RM5 billion, with RM1.7 billion for wafer bumping and RM3.0 billion for advanced packaging. Operating across facilities in Penang, the company assembles and tests microprocessors, graphics processors, and gaming console chips using advanced manufacturing technologies that enable next-generation products for high-performance computing, AI, gaming and data centres.

The company strengthens its leadership in high-density fine-pitch bumping, wafer level packaging, and advanced interconnect technologies. These capabilities support higher performance, improved power efficiency, and smaller form factors. Demonstrating its commitment to innovation, TF AMD has already surpassed its R&D target – investing RM145 million against an initial commitment of RM125 million in wafer bumping and advanced packaging research and development.

As of December 2025, a workforce of 5,630, with 86% Malaysians, powers TF AMD's growth. Expansion in wafer bumping and advanced packaging is expected to create 2,005 additional new jobs, further contributing significantly to the state and national economy.

TF AMD invests in people and communities alike, supporting Penang STEM, orphanages, the IEMT Conference, and local welfare organisations.

This is deliberate progress, principled innovation, and meaningful impact.



TRANSFORMATION IN MOTION

SECURING HIGH-IMPACT INVESTMENT FOR AN INCLUSIVE ECONOMY



INVESTMENTS
RM250 million



MANPOWER
Existing : 606
Additional : 1,889
99% Malaysians
1% Foreigner



**MANAGERIAL, TECHNICAL &
SUPERVISORY (MTS)**
86%

Salary Range:
RM3,000 – < RM5,000 : 70%
RM5,000 – < RM10,000 : 29%
RM10,000 & above : 1%



LOCATION
Batu Kawan Industrial Park
Pulau Pinang



**MACHINERY & METAL
TECHNOLOGY**
Product/Services:
Advanced Industrial Automation
Systems



ULTIMATE SOURCE
Malaysia

VITROX TECHNOLOGIES SDN. BHD.

ViTrox Technologies Sdn. Bhd., a leading homegrown advanced technology equipment specialist, is investing RM250 million to expand its advanced manufacturing facility in Batu Kawan Industrial Park, Pulau Pinang. This expansion reinforces Malaysia's position as a global hub for high-end semiconductor inspection and testing equipment, delivering world-class products designed and made by Malaysians that support sophisticated AI-enabled and Industry 4.0 operations.

ViTrox champions local enterprise through structured vendor development, committed to achieving at least 55% local content sourcing. The company partners closely with educational institutions to deliver impactful internship opportunities and STEM initiatives, nurturing the next generation of Malaysia's technology talent.

This expansion will generate 1,889 additional high-value jobs, contributing to a total workforce of 2,495, with 99% Malaysians. An exceptional MTS ratio of 86% reflects the deeply skills-intensive nature of ViTrox's operations. 70% of employees earn between RM3,000 and RM5,000 monthly, 29% between RM5,000 and RM10,000, and 1% above RM10,000.

By integrating advanced manufacturing, R&D, and high-wage career pathways, ViTrox reinforces Malaysia's industrial resilience, technological sovereignty, and transition toward a sustainable, innovation-driven economy.

ViTrox is expanding Malaysia's capability, ambition, and place in the world.



TRANSFORMATION IN MOTION

SECURING HIGH-IMPACT INVESTMENT FOR AN INCLUSIVE ECONOMY



INVESTMENTS
RM1 Billion



MANPOWER
Total : 84
100% Malaysians



LOCATION
Kuala Langat
Selangor



**GREEN
TECHNOLOGY**
Product/Services:
Integrated Waste Management –
Waste-to-Energy



ULTIMATE SOURCE
Malaysia



WORLDWIDE TG12 WTE SDN. BHD.

Worldwide TG12 WTE Sdn. Bhd., a subsidiary of Worldwide Holdings Berhad, is advancing Malaysia's sustainable waste management through a RM1 billion Waste-to-Energy facility in Kuala Langat, Selangor. The facility is designed to process 1,800 tonnes of municipal solid waste daily and generate 38 MW of renewable energy, reducing landfill dependency by up to 90% and preventing over 500,000 tonnes of CO₂ equivalent emissions annually.

The facility contributes dispatchable renewable power to the national grid, strengthening local energy resilience. Through structured technology transfer and collaboration with international engineering partners, the project engages local contractors and vendors to strengthen Malaysia's green technology supply chain and SME ecosystem.

A workforce of 84 employees, 100% Malaysians, powers Worldwide TG12 WTE's long-term operations, ensuring Malaysians are at the forefront of advanced environmental engineering and sustainable waste management.

Worldwide TG12 WTE exemplifies how infrastructure investment can deliver environmental sustainability, high-value employment, and lasting benefits to Malaysia's communities, economy, and circular economy ecosystem.

