

DOMESTIC INVESTMENT SEMINAR | 26 JUNE 2019

BUILDING BUSINESSGOVERNMENT RELATIONS FOR GROWTH

Perbadanan Produktiviti Malaysia (MPC) Wilayah Sarawak







Driving Productivity of the Nation



MALAYSIA PRODUCTIVITY CORPORATION

DRIVING PRODUCTIVITY OF THE NATION

A STATUTORY BODY UNDER MINISTRY OF INDUSTRIAL TRADE & INDUSTRY - MITI



VISION

The leading organisation in productivity enhancement for global competitiveness and innovation.

MISSION

To deliver high impact services towards achieving performance excellence through innovation for the betterment of life.





OBJECTIVES

Developing human capital and organisational excellence for building a knowledge-based workplaces through training, systems development and best practices.

Providing value-added information on productivity, quality, competitiveness and best practices through research activities and databases.

Nurturing innovative and creative culture for productivity and competitiveness through partnership programmes.

Conducting review on regulation and promoting Good Regulatory Practice to create a more competitive business environment

History



National Productivity Centre

National Productivity Council was established in 1962 as a joint project between the United Nations Special Fund and the Federal Government, with the International Labour Organisation acting as its executing agency.

In 1966, the National Productivity Council (Incorporation) was established as an autonomous body.

1962



National Productivity Corporation

National Productivity
Council (Incorporation)
Act No.19 amended as
the National Productivity
Corporation

1991



Malaysia Productivity Corporation

With effect from 21st
February 2008, in keeping
with the expanded role of
the corporation, National
Productivity Corporation
(NPC) is officially known
as Malaysia Productivity
Corporation.

2008

MPC LOCATION OF OFFICES



LOCATION: MPC SARAWAK: Taman Perindustrian Demak Laut, Kuching





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Perbadanan Produktiviti Malaysia (MPC) Wilayah Sarawak





MALAYSIA PRODUCTIVITY BLUEPRINT

Driving Productivity of the Nation

11MP Target

Productivity Level

RM92,300



Productivity Growth

3.7%

National Productivity At a Glance



2017

PRODUCTIVITY 2016/2017

Productivity Level

RM78,218



Productivity Growth

3.5%



Productivity Level

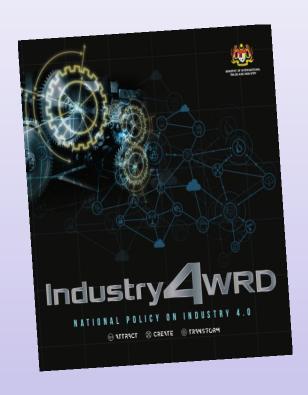
RM81,268



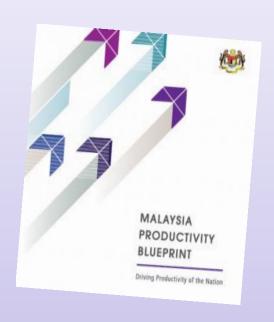
Productivity Growth

3.8%

Initiatives by Government to Enhance Productivity



National Policy on Industry 4.0 Launched 31st Oct 2018



Malaysia Productivity Blueprint Launched 8th May 2017

Benefits of Higher Productivity

Higher wages: Businesses can afford higher wages when their workers are more efficient.

Bigger economic pie: higher wages boost consumption, generate more tax revenue to pay for public goods and give freedom for tax cuts on people and businesses.

Labour mobility: from one industry and be made available for another – for example, rising efficiency in farming will increase production yields and provide more food either to export or to supply a growing urban population.

Lower unit costs: savings might be passed onto consumers in lower prices, encouraging higher demand, more output and an increase in employment.

Improved competitiveness and trade performance: Productivity growth and lower unit costs are key determinants of the competitiveness of firms in global markets.

Higher profits: Efficiency gains are a source of larger profits for companies which might be re-invested to support the long term growth of the business.

Determinants of Productivity

1 Access to Technolog





3 Quality of Management





5 Competition





² Skills of Labour Force

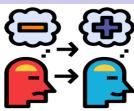


4 Training and Education Standards





6 Attitudes and Aspirations



Accelerating Productivity Growth Using Industry 4.0

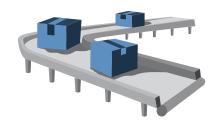


1.0

First industrial revolution:
Mechanization, water power,
Steam power allows
higher productivity
(Late 18th century)



Electric power allows assembly line and mass production (Beginning of the 20th century) 3





Third Industrial Revolution:
IT and computer
technology enable further
automation of production
(Beginning of the 1970s)

Fourth Industrial

Revolution: Internet of Things and Services enables networked production (Since the 21st century)



DC-IA/SDF | 04/04/2017

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Hans Michael Krause Bosch Rexroth AG

Industry4WRD - Readiness Assessment



Objective:

Comprehensive programme to help firms assess their <u>capabilities and readiness to adopt</u> Industry 4.0 technologies and processes.

Outcomes:

- Determine their <u>state of readiness</u> in the adoption of Industry 4.0 technologies;
- Identify the gaps and areas of improvement for Industry 4.0 adoption as well as opportunities for productivity improvement and growth; and
- Develop feasible <u>strategies and plans</u> to perform <u>outcome-based intervention projects</u>.

INDUSTRY4WRD (I4.0) READINESS ASSESSMENT



Framework for Industry 4.0 Adoption - SMEs

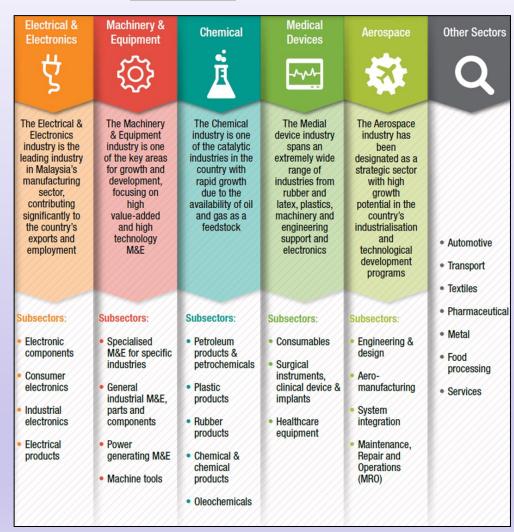
Aspiration for SME By 2030, SMEs in manufacturing & manufacturing related services will be competitive driven by the Industry 4.0 technologies and progressive into higher level of supply chain **Main Goals** Increasing in High Value-**Cost Saving Productivity** Revenue Added Flexibility & Efficiency Stream Workforce **Target Areas** Level of Digital Motivation for Acceptance of **Digital Supply** Network Maturity Investment **Technology Strategies for Industry 4.0 Adoption Action Plan**

Programs/Key Initiatives



TARGET GROUP

SUB-SECTOR



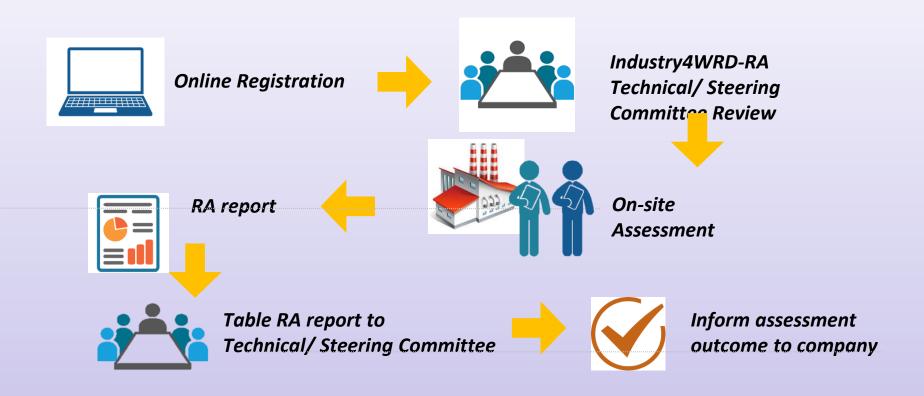
MARKET SEGMENT

- MANUFACTURING/PRODUCTION COMPANIES (including LLC, MNC and SME);
- Whole country (including Sabah & Sarawak)
- MANUFACTURING RELATED SERVICES (Advanced packaging, logistics, solution provider and design/testing) Phase II (mid-year 2019)

ELIGIBILITY

- Incorporated under the Companies Act 1965/ Registration of Business Act (1956);
- Hold a valid Manufacturing License (ML) and/or business licenses; and
- In operations for more than three (3) years in the current business line.

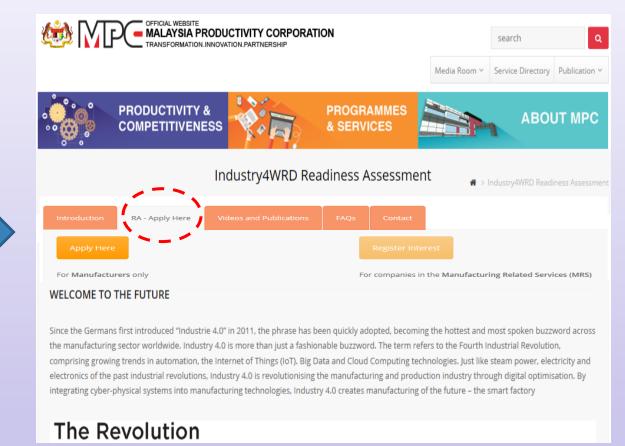
INDUSTRY 4WRD RA PROCESS







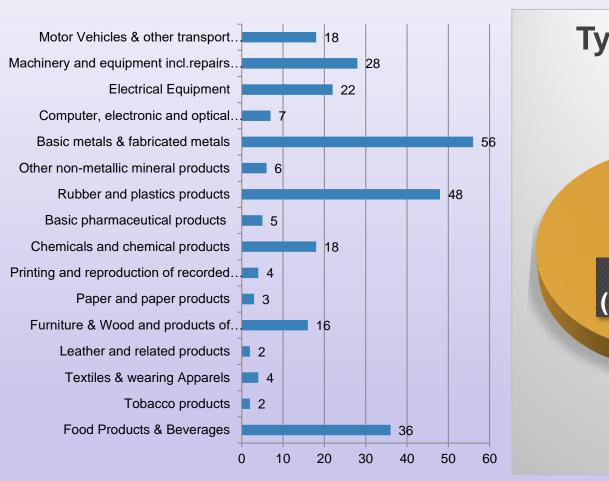


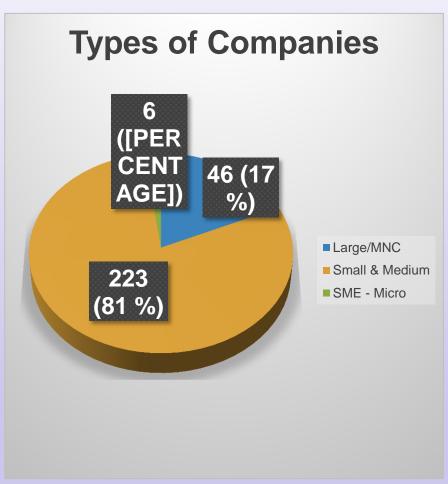


Data on Registered Companies as at 31st March 2019



Demographics of Registered Companies







MANUFACTURING

Sales Turnover:
RM300,000 - RM50 Million
and/or employees:
5 - 200



MANUFACTURING RELATED SERVICES

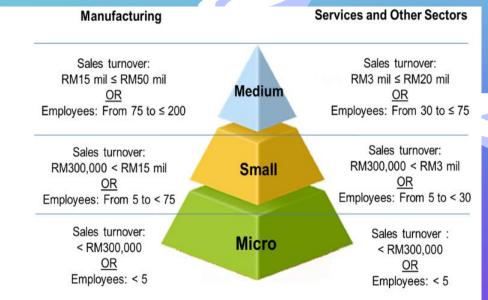
Sales Turnover: RM300,000 - RM20 Million and/or employees: 5 - 75.



OWNERSHIPS

60% Malaysian equity

Selection Criteria



Under the new definition, all SMEs must be entities registered with SSM or other equivalent bodies. It however, excludes:

- Entities that are public-listed on the main board; and
- Subsidiaries of:
- Publicly-listed companies on the main board;
- Multinational corporations (MNCs);
- Government-linked companies (GLCs);
- Syarikat Menteri Kewangan Diperbadankan (MKDs); and
- State-owned enterprises.



ABOUT READINESS ASSESSMENT

1 Assess

Provide indication on the level of readiness for an organization in the adoption of Industry 4.0 elements 3 Improve

Recommend further actions to improve efficiency and productivity 5 Pre-requisite

Serve as prerequisite for future industry 4.0 incentives

2 Gaps

Identify areas of improvement in each dimension

4 National baseline

Develop industries adoption baseline



Additional Requirements/Considerations

1

2

3

4

Undertaken
online prequalification
assessment
from
Industry4WRD
Portal

Companies
have
implemented
productivity
and process
improvement
initiatives

Companies with
assigned staff to
undertake productivity
improvement/Industry
4.0 and/or
statement/policy on
Industry 4.0 will be
given priority

Equitable
representation of
companies
according to
geographical
locations



What's next after Industry4WRD RA?



Receive outcome report from Assessing Body





Proposal by company on Industry 4.0 adoption



Evaluat Steerin

Evaluation by Technical & Steering Committees





Apply for Intervention Fund*





Approval granted





Implementation & Monitoring

PROGRAM TRANSFORMASI PKS/IKS MPC 2017-2020

SKIM PENINGKATAN PRODUKTIVITI ENTERPRISE MALAYSIA PRODUCTIVITY BLUEPRINT (SPPE –MPB)



SATU CARA UNTUK KEAL RELEVAN DALAM PERNIAGAAN IATU **BERUBAH** KE ARAH YANG LEBIH PRODUKTIF

Ekonomi dijangka perlahan

Ekonomi Malaysia dijangka berkembang perlahan dalam tempoh empat hingga enam bulan akan datang, menurut Jabatan Perangkaan.

Ketua Perangkawan, Datuk Seri Dr Mohd Uzir Mahidin, dalam kenyataan, semalam berkata ekonomi negara dijangka berkembang pada kadar lebih perlahan antara September hingga November 2018 berdasarkan prestasi Indeks Utama (LI).

Ia susulan kenyataan Menteri Kewangan, Lim Guan Eng bahawa ekonomi Malaysia dijangka berkembang perlahan kepada 5.0 peratus pada 2018, daripada sasaran awal antara 5.5 peratus dan 6.0 peratus susulan perang perdagangan antara Amerika Syarikat (AS) dan China.

Kurang syarikat baharu

Mohd Uzir berkata, pada Mei lalu, perubahan bulanan LI menunjukkan pertumbuhan negatif sebanyak 1.1 peratus kepada 117.8 mata, daripada 119.1 mata yang dicatatkan pada April 2018.

"Perubahan tahunan LI juga mencatatkan penurunan 0.7 peratus dalam bulan yang sama, berbanding 1.4 peratus pada April 2018, terutama oleh 0.5 peratus penurunan bilangan syarikat baharu yang didaftarkan,"

Mengulas lanjut, katanya, Indeks Serentak (CI) yang mencerminkan aktiviti ekonomi semasa, bertambah baik pada Mei 2018 dengan mencatat peningkatan 2.2 peratus.



Ekonomi negara dijangka berkembang pada kadar lebih

perlahan antara September hingga November 2018 berdasarkan prestasi Indeks Utama"

Mohd Uzir Mahidinn, Ketua Perangkawan

'Produk PKS perlu unik, nilai terbaik'

Tesco saran pengusaha tempatan kreatif pelbagaikan pengeluaran

Oleh Sofyan Rizal Ishak sofyan.rizal@nstp.com.my

esco Stores (Malaysia) Sdn Bhd (Tesco Malaysia), pengendali pasar raya besar Tesco di Malaysia, menyeru pe-

rusahaan kecil dan sederhana (PKS) tempatan supaya tampil dengan produk unik dan menawarkan nilai terbaik untuk terus bersaing di pasaran tempatan dan antarabangsa.

Ketua Pegawai Eksekutifnya, Paul Ritchie, berkata mereka perlu menghasilkan produk yang memiliki kekuatan dan kelainan kepada pengguna, serta mempelbagaikan pengeluaran produk masing-masing

"Kami mahu terus memperkembangkan dan mengukuhkan barisan produk dari PKS, kerana ia dilihat menerima sambutan baik dalam kalangan pengguna di Tesco," katanya majlis pelancaran

Program Citarasa Malaysia (PCM) manakala PKS Bumiputera mendi sini, semalam.

PCM adalah sebuah program yang dianjurkan Kementerian Perdagangan Dalam Negeri dan Hal Ehwal Pengguna (KPDNHEP) dan Tesco Malaysia, bertujuan memberi peluang kepada usahawan PKS tempatan melaksanakan pelbagai aktiviti jualan, memperkenalkan produk dan jenama serta mempromosikan produk keluaran mereka.

Pertumbuhan jualan PKS

Beliau berkata, pertumbuhan jualan keseluruhan PKS di Tesco mencatatkan peningkatan dua angka kepada 11 peratus tahun lalu, catatkan purata pertumbuhan jualan 20 peratus tahun ke ta-

"Pencapaian positif ini kebanyakan disumbang melalui produk makanan dengan majoritinya adalah produk yang dihasilkan PKS,"

Pada masa ini, Tesco bekerjasama dengan 2,140 pembekal yang mana 140 daripada jumlah itu adalah PKS berjaya mencatatkan sejumlah 1,631 unit simpanan stok (SKU) dengan 104 terdiri daripada PKS Bumiputera.

Sementara itu, Menteri Perdagangan Dalam Negeri dan Hal Ehwal Pengguna, Datuk Saifuddin

Nasution, Ismail berkata KPD-NHEP akan sentiasa membantu usahawan PKS tempatan untuk mempertingkatkan jumlah pro-

"Melalui PCM yang diadakan sejak 2013, kami berjaya membantu mempromosikan lebih daripada 500 jenama usahawan PKS tempatan," katanya.

Sementara itu, sejumlah 20 usahawan PKS tempatan akan mengambil bahagian dalam PCM bermula dari 24 hingga 29 Julai ini di Tesco Shah Alam, dengan 18 PKS adalah berasaskan makanan dan minuman, manakala bakinya adalah produk barangan kelengkapan

RM631 juta dana mengalir keluar

Oleh NUR HANANI AZMAN

ekonomi@utusan.com.my

KUALA LUMPUR 20 Ogos - Aliran keluar dana asing dalam pasaran ekuiti tempatan merekodkan se-

banyak RM631.4 juta mengatasi aliran masuk bersih asing RM458.2 juta dicatatkan pada minggu sebelum ini.

Menurut MIDF Research, portfolio wang meninggalkan global Bursa Malaysia minggu lalu selepas dua minggu

menyaksikan dana asing kembali ke dalam pasaran ekuiti tempatan.

Katanya, pelabur luar pesisir sudah menjual dana pada Isnin lalu sebanyak RM142.3 juta kerana krisis di Turki yang dilihat memberi kesan kepada pasaran baharu muncul termasuk Malaysia.

"Malah tidak mengejutkan apa-

bila saham-saham tempatan yang mempunyai pendedahan dengan Turki seperti Malaysia Airports Holdings Bhd. (MAHB) dan IHH Healthcare Bhd. mengalami kerugian lebih lima peratus," jelas firma

itu dalam laporan mingguannya di sini hari ini.

Tahap aliran keluar dana asing kemudian perlahanlahan berkurangan pada Selasa dan Rabu kepada RM127.1 juta dan RM85.4 iuta berikutan pemulihan mata wang Turki, lira setelah menjunam pada Isnin.

The FBM KLCI juga mencatatkan prestasi baik dalam tempoh dua hari berkenaan sementara pasaran serantau lain seperti Thailand dan Hong Kong berada dalam redzone pada tempoh sama.

Walau bagaimanapun, aktiviti iualan bersih asing meningkat pada Khamis dan Jumaat masingmasing sebanyak RM127.9 juta dan RM148.7 juta.

Jelas MIDF Research, berita mengenai China dan Amerika Syarikat bakal mengadakan perbincangan dagangan pada akhir Ogos tidak mencukupi untuk merangsang sentimen pelabur.

"Ia susulan Malaysia mencatatkan pertumbuhan ekonomi yang perlahan bagi suku kedua 2018 pada 4.5 peratus berbanding jangkaan pasaran sebanyak 5.2 peratus." katanya.

Sementara itu, penyertaan para pelabur asing semakin aktif setakat ini kerana nilai dagangan purata harian (ADTV) melebihi paras RM1 bilion bagi 31 minggu daripada 33 minggu.

ADTV mingguan bagi pasaran runcit dan dana institusi tempatan juga kekal baik pada paras RM800 juta dan RM2 bilion masing-masing meskipun mengalami penurunan minggu lepas.

were the second of the second

STATISTIK PKS

PKS merupakan tunggak ekonomi negara

98.5% pertubuhan perniagaan di Malaysia adalah PKS



...meliputi keseluruhan saiz dan sektor perniagaan





Definisi Syarikat Milikan Wanita

≥ 51% pemilikan ekuiti dipegang oleh wanita

ATAU

Ketua Pengarah Eksekutif / Pengarah Urusan adalah wanita yang memiliki sekurangkurangnya 10% ekuiti

PKS mengikut Sektor:



Perkhidmatan 89.2% (809,126 PKS)



Pembuatan

5.3% (47,698 PKS)



Pembinaan

4.3% (39,158 PKS)



Pertanian

1% (10,218 PKS)

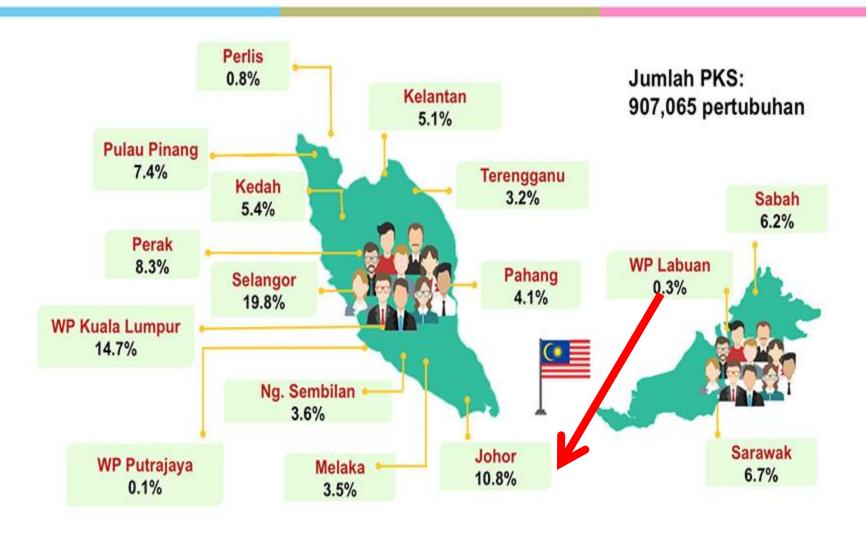


Perlombongan & Pengkuarian

.1% (865 PKS)

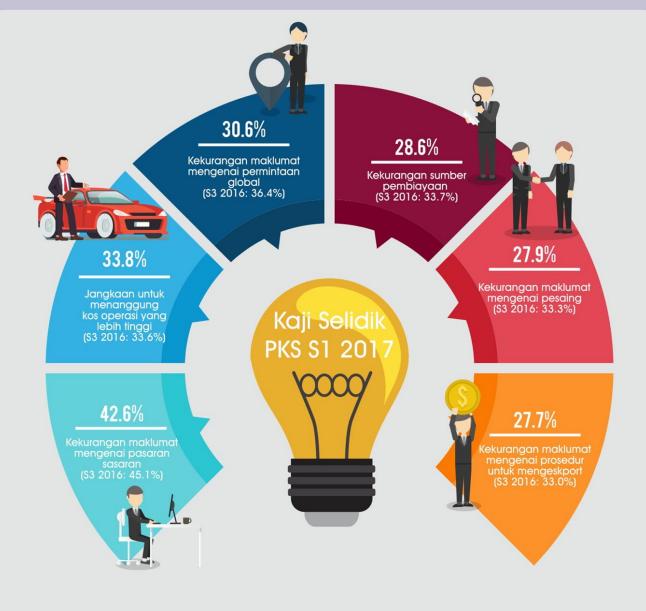
SUMBER: http://www.smecorp.gov.my

Taburan PKS di Malaysia mengikut negeri



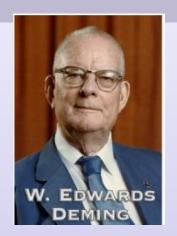
Sumber: Banci Ekonomi 2016, Jabatan Perangkaan Malaysia

KAJI SELIDIK PKS PADA TAHUN 2016 DAN 2017



BLAME THE PROCESS, NOT THE EMPLOYEE

"85% of the reasons for failure to meet customer requirements are related to deficiencies in systems and processes... rather than the employee. The role of management is to change the process rather than badgering individuals to do better."



W. Edwards Deming



At Toyota, we get brilliant results from average people managing a brilliant process, others get average results from brilliant people managing broken processes.

SKIM PENINGKATAN PRODUKTIVITI ENTERPRISE MALAYSIA PRODUCTIVITY BLUEPRINT (SPPE – MPB)

- Objektif
- Mentransformasikan PKS/IKS melalui inisiatif kualiti untuk meningkatkan kecekapan proses serta mengurangkan kos
- Meningkatkan kapasiti PKS/IKS untuk persediaan ke peringkat lebih tinggi

PKS/IKS sektor E&E, Chemicals, Peruncitan, Agro Makanan dll

16 Syarikat/ Organisasi PKS/IKS

SPPE - MPB

LEAN, 5S, GMP, ISO*

- Pengisian Program
- Lawatan Diagnostik (sebelum & selepas)
- Kursus Asas dan Intensif
- LawatanPerundingan
- Kem Pembudayaan
- Lean Recognition/Persijilan5S

Penyertaan Terbuka kepada

Sokongan Pengurusan Pekerja 15 orang dan ke atas

SME/SMI/ PKS/EKS

Komited untuk Transformasi Komitmen
Tinggi
(penyertaan
sepanjang
program 4-6
bulan)

Yuran Komitmen/ Penyertaan

Perniagaan Stabil

SPPE-MPB

PKS/EKS - Seluruh Sarawak, E&E, Chemicals, Peruncitan, Agro Makanan dll

DEFINING IMPACT



INCREASE POTENTIAL SALES

Estimated increase in sales



COST SAVINGS

Elimination of waste in production



3

REDUCE WORK PROCESS

Elimination, merger & restructuring of work processes





REDUCE MANPOWER

Multi-skilling implementation and reduction of work processes



INCREASE PROCESS EFFICIENCY (LEAD TIME)

Reduced production time from order to delivery



LEAN PRODUCTION

The Continuous Improvement Journey to Achieve Business Excellence



TRANSFORMASI LEAN



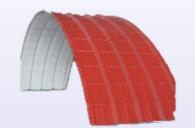


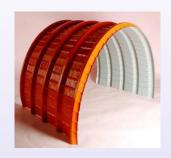
By Bruce A. Henderson and Jorge L. Larco Foreword by James P. Womack



ANTARA SYARIKAT YANG TELAH MELAKSANAKAN LEAN DI SARAWAK 8 IMPAK PELAKSANAAN

- 1. Super Glory Industries Sdn Bhd
- 2. Hillog Sdn Bhd
- 3. Mui Hiong Foodstuff Sdn Bhd
- 4. Cita Information Systems Sdn Bhd
- 5. Duta Jasa Sdn Bhd
- 6. HMN Nadhir Sdn Bhd
- 7. Rosfaniaga Services Sdn Bhd
- 8. Samling Plywood (Bintulu) Sdn Bhd
- 9. SCIB Concrete Manufacturing Sdn Bhd
- 10. Amalgamated Plant Engineering Sdn. Bhd.
- 11. Assar Senari Port Sdn Bhd
- 12. IMetal (M) Sdn Bhd
- 13. PCP Concrete Pile Sdn Bhd





Kecekapan proses Ridge Caping & Bending meningkat sebanyak 21.4% dan 74.7%

Mencapai 0% pembaziran produk & kerugian RM22,464 setahun dapat dielakkan



TANGIBLE IMPACT TO COMPANY

		MANUFACTURING	SERVICE	TOTAL
\$	Increase Potential Sales	RM 29,637,513	RM 11,077,052	RM 40,714,565
(0,518)	Cost Savings	RM 9,666,752	RM 3,651,162	 RM 13,317,914
PROCESS	Reduce Work Process	80 Process	28 Process	108 Process
	Reduce Manpower	56 Person	19 Person	75 Person
CFECANO	Increase Process Efficiency			
SANE TO	41% Above11-40%10% and below	25 SMEs 15 SMEs 5 SMEs	9 SMEs 5 SMEs 0	34 SMEs 20 SMEs 5 SMEs

What's next after Lean?

Lean Study Mission

Capacity Development Programme

Seminar & Forum on Lean Management

MPC Team Excellence Convention (International, National, Regional & Mini)

CEO Talk Programme (Best practice sharing)

Productivity Champion Certificate

Lean Recognition



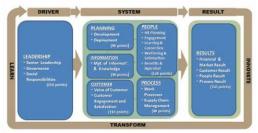


BUSINESS EXCELLENCE FOR
ORGANISATIONAL SUSTAINABILITY PROGRAMME 2019

EXCELLENCE FOR DIGITAL ECONOMY

2019

MALAYSIA BUSINESS EXCELLENCE FRAMEWORK





ွဲ့ခြင်း FOUNDATION	PEOPLE
LEADERSHIP	PROCESS
STRATEGIC PLANNING	STUDY MISSION
INFORMATION	M CAPACITY BUILDING
CUSTOMER CUSTOMER	SPECIAL PROGRAM

MALAYSIA PRODUCTIVITY CORPORATION Sarawak Region Office

Lot 894, Lorong Demak Laut 3A Taman Perindustrian Demak Laut 93050 Kuching, Sarawak +6 082-439959 / 439960

+6 082-439969 / 433172

sko@mpc.gov.my

mpcsko

TEAM EXCELLENCE CONVENTION

JAN		DATE	PROGRAMME	VENUE	CONTACT PERSON
JAIN	ář.	31 Jan.	PS-I01: Productivity Doctor: An Approach for Improving Organisations Towards Business Excellence	Kuching, Sarawak	Zuraini Subki zuraini@mpc.gov.my

FEB		DATE	PROGRAMME	VENUE	CONTACT PERSON
TED (:ଜୁ:	11 - 12 Feb.	BE-102: Workshop on How to Identify Challenges and Advantages of your Organisation based on Business Excellence Criteria	Kuching, Sarawak	Waila Mohd Nasir waila@mpc.gov.my
	:@:	19 - 20 Feb.	BE-103: Workshop on Interpretation of Malaysia Business Excellence Criteria	Kuching, Sarawak	Hafiza Atha Ahmad hafiza@mpcgov.my
	o [©]	21 Feb.	BE-401 : CEO Tallx Siri 1	Kuching, Sarawak	Abang Nurfadli nurfadli@mpcgov.my
	oO	25 - 28 Feb.	BE 402: Business Excellence Workshop For Senior Management	Langkawi, Kedah	Zuraini Subki zuraini@mpc.gov.my

	DATE	PROGRAMME	VENUE	CONTACT PERSON
©	13 March	SP-201 : Workshop on Scenario Planning: A Tool for Strategic Thinking for Business Excellence	Kuching, Sarawak	Liyana Othman liyana@mpc.gov.my
: @ :	14 March	BE IOI: Introduction To Business Excellence : Business Excellence as a Tool for Organisational Sustainability	Kuching, Sarawak	Waila Mohd Nasir waila@mpc.gov.my
ář	15 March	PS-IO1: Productivity Doctor: An Approach for Improving Organisations Towards Business Excellence	Kuching, Sarawak	Zuraini Subki zuraini@mpc.gov.my
×	18 - 22 March	BE-305: Business Excellence Best Practices Study Visit to Indonesia	Indonesia	Hafiza Atha Ahmad hafiza@mpcgov.my
红	19-20 March	BE-201: Amalan Persekitaran Berkualiti (55) - Kriteria Baru	Kuching, Sarawak	Abang Nurfadli nurfadli@mpcgov.my
×	25 - 29 March	BE-306: Business Excellence Best Practices Study Visit to Johore, Malacca and Klang Valley	Johore, Malacca & Klang Valley	Liyana Othman liyana@mpc.gov.my
å	28 March	LS-IOI: Workshop on Development of Vision, Mission and Objectives as the Foundation for Business Excellence	Kuching, Sarawak	Khatijah Rahmat khatijah@mpc.gov.m

D.	ATE	PROGRAMME	VENUE	CONTACT PERSON
	-5 pril	BE-302: Business Excellence Best Practices Study Visit to Thailand	Thailand	Zuraini Subki zuraini@mpcgov.my Abang Nurfadli nurfadli@mpcgov.my
	-10 pril	ES-102: Workshop Power Up for Leaders Using NLP	Kuching, Sarawak	Nurfazila Zulaihi nurfazila@mpcgov.my
	12 pril	BE IOI: Introduction To Business Excellence : Business Excellence as a Tool for Organisational Sustainability	Miri, Sarawak	Waila Mohd Nasir waila@mpc.gov.my
	16 pril	Mini Konvensyen Team Excellence Peringkat Wilayah Sarawak	Kuching, Sarawak	Nurfazila Zulaihi nurfazila@mpc.gov.my Zuraini Subki zuraini@mpc.gov.my
	- 24 pril	BE-202 : Audit Dalaman 55 - Kriteria Baru	Miri, Sarawak	Safarwan Mohd Suhaimi safawan@mpcgovmy
	24 pril	SP-IOI: Workshop on Effective Strategic Planning and Deployment Process to Drive Organisational Excellence	Kuching, Sarawak	Liyana Othman Iiyana@mpcgov.my
	29 pril	CS-IOI: Workshop on Designing Effective Voice of Customer Programme for Business Excellence	Kuching, Sarawak	Safarwan Mohd Suhaimi safawan@mpcgov.my
	30 pril	LS-201: Leadership Workshop for Senior Management	Kuching, Sarawak	Khatijah Rahmat Ishatijah@mpc.gov.my

MAY		DATE	PROGRAMME	VENUE	CONTACT PERSO
WAT	:@:	2 May	BE 101: Introduction To Business Excellence : Business Excellence as a Tool for Organisational Sustainability	Kota Kinabalu, Sabah	Waila Mohd Nasi waila@mpc.gov.my

JUN		DATE	PROGRAMME	VENUE	CONTACT PERSON
NOIN	نند	25 June	ES-201: Wortshop on Psychological Wellbeing in Digital Era for Organisational Excellence		Nurfazila Zulaihi nurfazila@mpcgov.my
		27 June	IN-201: Digital Transformation: Big Data Analytic for Organisational Excellence	Kuching, Sarawak	Abang Nurfadli nurfadli@mpcgov.my



	DATE	PROGRAMME	VENUE	CONTACT PERSON
oO	7 Aug.	BE-401: CEO Talk Siri 3	Kuching, Sarawak	Safarwan Mohd Suhaimi safarwan@mpcgov.my
×	19 - 23 Aug.	BE-307: Business Excellence Best Practices Study Visit to Miri, Bintulu & Sibu, Sarawak	Miri, Bintulu & Sibu, Sarawak	Hafiza Atha Ahmad hafiza@mpcgov.my
红	20 - 21 Aug.	BE-204: Pengurusan Pelupusan Fail dan Rekod Yang Tidak Aktif	Kuching, Sarawak	Liyana Othman Iiyana@mpcgovmy
÷	22 Aug.	L5-202: Workshop on Effective Corporate Social Responsibility for Business Excellence	Kuching, Sarawak	Khatijah Rahmat khatijah@mpcgov.my
垃	27 - 28 Aug.	BE-207: Workshop 'NLP for Effective Communication in Organisation'	Kuching, Sarawak	Hafiza Atha Ahmad hafiza@mpc.gov.my
X	26 - 30 Aug.	BE-304: Business Excellence Best Practices Study Visit to Fiji	Fiji	Khatijah Rahmat khatijah@mpcgov.my Abang Nurfadli nurfadl@mpcgov.my

M	DATE	PROGRAMME	VENUE	CONTACT PERSON
1	10-11 Sept	BE-206: Perkhidmatan Kaunter dan Pelanggan yang Cemerlang	Sibu, Sarawak	Zuraini Subhi zuraini@mpc.gov.my
Q ^d	11 Sept.	BE-500: Business Excellence Forum 2019	Kuching, Sarawak	Hafiza Atha Ahmad hafiza@mpcgov.my Safarwan Mohd Suhaimi safarwan@mpcgov.my
7	15-21 Sept	BE-301: Business Excellence Best Practices Study Visit to Japan	Japan	Safarwan Mohd Suhaimi safarwan@mpcgov.my Zuraini Subbi zuraini@mpcgov.my
*	17-18 Sept	BE-205: Workshop on Balancing Work and Life with Optimum Productivity	Kuching, Sarawak	Nurfazila Zulaihi nurfazila@mpc.gov.my
Ż	23 - 27 Sept	BE-308: Business Excellence Best Practices Study Visits to Penang & Kedah	Penang & Kedah	Khatijah Rahmat

OCT		DATE	PROGRAMME	VENUE	CONTACT PERSON
UUI	غنن	20ct.	ES-101: Workshop on Psychological Wellbeing in Handling Stress and Workplace Depression	Kuching, Sarawak	Nurfazila Zulaihi nurfazila@mpc.gov.my
	×	14 - 18 Oct.	BE-303: Business Excellence Best Practices Study Visit to Europe	Europe	Nurfazila Zulaihi nurfazila@mpcgovmy Liyana Othman liyana@mpcgovmy
	0	16 Oct.	CS-IO2: Workshop on the Role of Customer Relationship Management System for Business Excellence	Kuching, Sarawak	Safarwan Mohd Suhaimi safarwan@mpcgov.my

NOV		DATE	PROGRAMME	VENUE	CONTACT PERSON
HOV	红	5-6 Nov.	BE-203: Root Cause and Waste Analysis for Lean Management Implementation		Khatijah Rahmat khatijah@mpcgov.my



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